THE ROOFTOPS CONFERENCE

2013
Property Perspectives for Not-for-Profit Organizations

Friday, April 19, 2013
8:30 a.m. – 4:30 p.m.

New York Law School
185 West Broadway

Presented by
Center for Real Estate Studies
Center for New York City Law
Project Mission and Goals

The Rooftops Project is a new initiative founded and directed by James Hagy, Distinguished Adjunct Professor with the Center for Real Estate Studies at New York Law School. It provides real estate programs, workshops, Web and print resources for not-for-profit organizations, with several goals:

- To be the host of an ongoing dialogue within the community of not-for-profit executives and managers, not-for-profit board members and volunteers, and real estate industry professionals about topics relating to the effective occupancy, use, and management of real estate in the social sector.

- To highlight and celebrate the diverse roles played by real estate (as physical space) in supporting the missions of not-for-profit organizations of every type, from museums to places of worship, from social and human services to education and advocacy.

- To increase awareness of the contribution that a disciplined approach to real estate can make in not-for-profit organizations of every size, from those with a single location to those with a national or international presence.
**The Rooftops Conference Agenda**

**8:30 a.m.**
Registration and Continental Breakfast

**9:00 a.m. – 9:20 a.m.**
Snapshots from the Rooftops: Welcome and Introductory Remarks

Conference Moderator:
James Hagy, Distinguished Adjunct Professor and Director of The Rooftops Project, New York Law School

**9:20 a.m. – 10:00 a.m.**
Professor Sandy: Lessons from the Hurricane
Anthony W. Crowell, Dean and President, New York Law School
Linda E. Johnson, President and CEO, Brooklyn Public Library
Joseph C. Daniels, President and CEO, National September 11th Memorial and Museum
Alessandro G. Olivieri, General Counsel, New York City Department of Parks and Recreation

**10:00 a.m. – 10:30 a.m.**
Who’s Watching? The Role of Project Management in Not-for-Profit Construction, Renovation, and Repair
Kenneth D. Levien, FAIA, President & Founder, Levien & Company

**10:30 a.m. – 10:45 a.m.**
Break

**10:45 a.m. – 11:30 a.m.**
Markets, Missions, and Not-for-Profit Property Strategies
Michael J. Carlton, AIA LEED AP, Managing Principal, Carlton Architecture
Andrew L. Herz, Partner, Patterson Belknap Webb & Tyler LLP
Alice Komgol, President & CEO, Komgol Consulting
Jeremy Moss, Senior Vice President & Director of Leasing, Silverstein Properties, Inc.
Richard Warshauer, Senior Managing Director, Colliers International

**11:30 a.m. – 12:15 p.m.**
Real Estate Tax Exemption for Not-for-Profit Organizations
Glenn Newman, President, New York City Tax Commission
Ellen Emory Hoffman, Commissioner, New York City Tax Appeals Tribunal

**12:15 p.m. – 1:30 p.m.**
Luncheon Program: Not-for-Profit as Urban Neighbor
Maria Torres-Springer, Chief Operating Officer, Friends of the High Line
Carl Weisbrod, Partner, HR&A Advisors, Inc.

**1:30 p.m. – 1:45 p.m.**
Break

**1:45 p.m. – 2:00 p.m.**
The Groundswell Story
Amy Sananman, Founder and Executive Director, Groundswell
David A. Goldstein, Managing Member, Goldstein Hall PLLC

**2:00 p.m. – 2:45 p.m.**
In Any Event: Perspectives on Effective Event Spaces as Owner, Renter, Planner, Performer, and Guest
Mayra Castillo, Chief of Making Things Happen, A.a.B. Creates
Richard Cohn, Gaffer (Chief Electrician) and Magician
Diane Budion Devitt, President, The DND Group, Inc.
Lindsay Miserandino, General Manager, Rosie’s Theater Kids
Kristin Porro, J.D. Candidate 2013, New York Law School

**2:45 p.m. – 3:15 p.m.**
Sustainability Practice and Economics
Brad A. Molotsky, LEED – Green Associate, Executive Vice President & General Counsel, Brandywine Realty Trust

**3:15 p.m. – 3:45 p.m.**
At the Intersection of State and Main: Not-for-Profit Regulatory Compliance in Property Decisions
Themes Karalis, Associate, Duval & Stachenfeld LLP
James Robert Pigott, Jr., Corporate Vice President and General Counsel, Phipps House
Ronald F. Ries, CPA, Partner, WeiserMazars LLP
David H. Samuels, Partner, Duval & Stachenfeld LLP

**3:45 p.m.**
Reception

*Our reception offers a chance to meet peers and to chat with our speakers, panelists, faculty, and students involved in The Rooftops Project. There will also be an opportunity to view an exhibit of artwork and chat with our guests from the public artmaking organization Groundswell.*
MODERATOR

JAMES HAGY
Distinguished Adjunct Professor
Director, The Rooftops Project, New York Law School

Jim is Distinguished Adjunct Professor of Law at New York Law School. He also founded and directs The Rooftops Project at New York Law School’s Center for Real Estate Studies. Professor Hagy also serves as an affiliated transnational professor at Peking University School of Transnational Law and lectures frequently at other universities and for business audiences in the U.S. and abroad. During his 28-year career with Jones Day, the global law firm, Professor Hagy served for 10 years as the co-chair of the firm’s worldwide general real estate practice. He also formed and chaired the firm’s Corporate Real Estate Services practice worldwide. He advised a broad range of Fortune 500, FT 500, and private companies in major national and international transactions.

PANELISTS AND SPEAKERS

MICHAEL J. CARLTON, AIA LEED AP
Managing Principal, Carlton Architecture

Michael has over twenty six years’ experience in both architecture and interior design. During his twenty years of leading Carlton Architecture, the firm has been awarded commissions for large-scale master plans in the R&D and institutional sectors as well as projects for nonprofit, corporate, retail, and residential clients across the country and abroad. Michael holds a Bachelor of Architecture from the City College of New York, a Bachelor of Fine Arts in interior design from The Fashion Institute of Technology, and an Associate of Construction Technology from Farmingdale School of Engineering. He currently serves on the Board of Managers of the Lotos Foundation for the Arts and volunteers his time and the firm’s resources to benefit non-profit organizations in the greater New York metropolitan area.

MAYRA CASTILLO
Chief of Making Things Happen, A.a.B. Creates

Mayra is a native of California’s Central Valley and graduated from Brown University with a degree in American History. Though her early career involved non-profits, she eventually began working as an event producer for The Clio Awards, overseeing the execution of conference events, coordinating international travel, set production and attendee swag. Though she might deny it, the original concept of Always a Bridesmaid originated from her brain. In the office, Mayra is the head of making things happen at A.a.B, handling all of the budgetary and logistical challenges of events from simple to complex. Mayra is the logistical mastermind behind all the flawless details that have helped make A.a.B. client events special.

RICHARD COHN
Gaffer (Chief Electrician) and Magician

Richard is a lighting director, lighting gaffer, and set electrician with thirty years of experience in motion picture lighting and electric for film and television. His credits include The Devil Wears Prada, Freedonland, and Spin City. He has worked for Paramount Pictures, 20th Century – Fox, MGM, Universal, Warner Brothers, The Children’s Television Workshop, ABC, CBS, and PBS. Commercial credits include Coca Cola, Red Lobster, Verizon, and L’Oréal Cosmetics. Richard is the Education Chairman of Motion Picture Studio Mechanics IATSE Local #52 in New York City. Also a noted magic historian, consultant, and performer, his talks on the Magic of Brooklyn, the Magic of Coney Island, and the early links of magic and the cinema have been presented in Europe and the U.S.

ANTHONY W. CROWELL
Dean and President, New York Law School

Anthony is the Dean and President of New York Law School. He is also Board Chair of the Brooklyn Public Library, the nation’s fifth largest library system, and serves on the boards of the New York City Economic Development Corporation and Citizens Union Foundation. Prior to becoming Dean in 2012, Dean Crowell was Counselor to New York City Mayor Michael R. Bloomberg. In this role, he served as counsel and senior management and policy advisor to the Mayor, as well as general counsel to the Office of the Mayor. Before becoming Counselor to the Mayor, he served as Special Counsel to the Mayor and as Assistant Corporation Counsel in the New York City Law Department’s Tax & Condemnation and Legal Counsel Divisions. In 2001, he directed the city’s World Trade Center Death Certificate Program, and was counsel at the city’s Family Assistance Center, aiding families of victims of the 9/11 attacks. He is a graduate of the University of Pennsylvania and American University’s Washington College of Law.
JOSEPH C. DANIELS  
President and CEO, National September 11th Memorial and Museum

Having successfully opened the 9/11 Memorial first to the families of the victims on the 10th anniversary of 9/11 and then to the public the following day, Joe is now focused on the opening of the 9/11 Memorial Museum. Joe directs planning, construction, development and operations for the project, expected to be visited by millions of people each year. He led the foundation’s fundraising campaign in excess of $400 million dollars made up of more than 600,000 donations from all 50 states and more than 50 foreign countries. Prior to his work with the 9/11 Memorial, he was Chief of External Initiatives at the Robin Hood Foundation. Prior to Robin Hood, Joe was a consultant at McKinsey & Co. and an attorney at Cravath, Swaine & Moore. He holds a J.D. from the University of Pennsylvania Law School, and a B.A. in History from Washington University. He lives in New York City with his wife and three children.

DIANE BUDION DEVITT  
President, The DND Group, Inc.

Dianne has an over 25-year track record as an innovative leader and expert in the meetings and events industry. Her company, The DND Group, Inc., was founded in 1998 to provide dynamic experiences through full-service event design, production and management and now focuses on strategy and design consulting. Her book, “What Color is Your Event – the Art of Bringing People Together,” was designed to provide strategic and creative inspiration as a resource and reference. As an Assistant Professor at New York University for nearly 25 years, Dianne teaches in the Undergraduate and Certificate program. She has received and been nominated for numerous industry awards including one of the “Top 20 Industry Professionals in New York” as well as being the recipient of the NYU “Award for Teaching Excellence.”

DAVID A. GOLSTEIN  
Managing Member, Goldstein Hall PLLC

David has over 20 years experience in the legal field, with expertise in affordable housing development, real estate finance, government affairs, general corporate/business law, and litigation. In particular, he has extensive experience in negotiating joint ventures between not-for-profits and for-profit developers, as well as structuring complex affordable housing transactions. Prior to entering private practice, David worked at Southern Tier Legal Services in Bath, New York and Queens Legal Services as a litigator representing tenants in eviction proceedings. He is the President of the Board of Directors of Groundswell, a local not-for-profit organization that uses art as a tool for social change by creating high quality works of public art in under-represented neighborhoods. In his spare time, David is a practicing potter and was featured in the award-winning PBS documentary series Craft in America.

ANDREW L. HERZ  
Partner, Patterson Belknap Webb & Tyler LLP

Andy is a member of the American College of Real Estate Lawyers and is included in The Best Lawyers in America® and recognized as a leading lawyer in Chambers USA. Chambers notes that “Andrew Herz is an incredible leasing lawyer, probably the best in the city in terms of leasing.” Andy has been a frequent guest on “Wake Up With Whoopi” talking about real estate law issues with Whoopi Goldberg. He is Treasurer and a Board Member of Planned Parenthood of New York City, Inc. Andy received his J.D. from Columbia Law School where he was a Harlan Fiske Stone Scholar and Articles Editor of the Columbia Journal of Law and Social Problems and his B.A. from Columbia College, Columbia University.

ELLEN EMORY HOFFMAN  
Commissioner, New York City Tax Appeals Tribunal

Ellen is Commissioner of the New York City Tax Appeals Tribunal. In that role, she hears and decides appeals from administrative law judge determinations of New York City tax cases. Previously, she was with the New York City Department of Finance Office of Legal Affairs, where she served for five years as Commissioner for Tax Law & Conciliations, for five years as Director of Tax Law & Consolidations, and for five years as Director of Tax Law. Before her career in government service, she practiced tax law in New York City, including as a partner with the New York City firm Curtis Mallet-Prevost, Colt & Mosle. She received a B.A. from George Washington University, and a J.D. and an LLM in Taxation from New York University School of Law.
LINDA E. JOHNSON  
**President and CEO, Brooklyn Public Library**

Born and raised in the Philadelphia region, Linda earned her undergraduate degree from Hamilton College in Clinton, New York, an MBA from the Wharton School at the University of Pennsylvania, and a degree in law. Prior to being named President of Brooklyn Public Library, Linda was the President and Chief Executive Officer of the National Constitution Center (NCC). Before NCC, she served as the Chief Executive Officer of the Free Library of Philadelphia Foundation, where she raised more than $40 million for the Parkway Central Library’s Capital Campaign to finance a major renovation and expansion designed by acclaimed architect Moshe Safdie. Linda serves on the executive committee of the board of Hamilton College, where she also chairs the Building Grounds and Equipment Committee; the executive committee of the board of the Museum of Arts and Design; the Greater Philadelphia Chamber of Commerce; the Free Library of Philadelphia Foundation; and the Albert Einstein Healthcare Network.

THEMES KARALIS  
**Associate, Duval & Stachenfeld LLP**

Themes is an associate in the Transactional Department, the Real Estate Practice Group, the Distressed Real Estate Practice Group, and the Tax Exempt Organizations Practice Group. Her experience in commercial real estate law includes acquisitions, sales, financings and restructurings. Themes represents large institutions such as investment management firms and local and national developers/operators. For non-profit and tax exempt organizations, she handles contracts, real estate transactions (including sales and leases), and issues relating to endowments and restricted gifts. Themes received her B.A. in 2000 from New York University, summa cum laude, and her J.D., cum laude, from Brooklyn Law School in 2003. She is admitted to practice in the State of New York.

ALICE KORNGOLD  
**President & CEO, Korgold Consulting LLC**

Alice has been consulting to global corporations on corporate social responsibility, facilitating corporate-nonprofit partnerships, and training and placing business executives on NGO/nonprofit boards for more than 20 years. She provides strategy and board governance consulting to NGO/nonprofit boards in the U.S., Europe, Asia, the Middle East, and Latin America. Alice is the author of *Leveraging Good Will: Strengthening Nonprofits by Engaging Businesses* (Jossey-Bass, a Wiley Imprint, 2005). She co-chairs the NY Leadership Council of Global Giving. Her blog on corporate governance and sustainability is featured on *Fast Company*. She has a B.A. and M.S.Ed. from the University of Pennsylvania.

KENNETH D. LEVIEN, FAIA  
**President & Founder, Levien & Company**

Ken founded Levien & Company, Inc. in 1992 after having spent nearly two decades as a practicing architect, construction loan monitor and project manager. His company provides real estate owner’s representation and project management on capital projects. The firm’s role on behalf of the owner is to organize, manage and document the work of the design and construction team to maintain scope, budget and schedule. Notable clients include Carnegie Hall, Columbia University, Central Synagogue, Park Avenue Armory, New York City Center and Union Square. Ken received his M. Arch. and B.A. in Architecture with Honors from Washington University in St. Louis. He is also Treasurer of the New York City chapter of the American Institute of Architects (AIA) and a Trustee of the New York Building Congress Foundation.

LINDSAY MISERANDINO  
**General Manager, Rosie’s Theater Kids**

As General Manager of Rosie O’Donnell’s arts education non-profit, Rosie’s Theater Kids, Lindsay manages the communications, facilities, budgeting, human resources, and legal matters of the organization. Lindsay also facilitates government funding and contributes to event planning and foundation support. Lindsay also managed the requisition of almost $1M in city capital funding for the RTKids facility, Maravel Arts Center, on 45th Street, construction for which was completed in 2009. Lindsay also initiated and manages RTKids’ first Junior Board and Council, to encourage young professionals to begin philanthropic giving early in their careers. Prior to joining RTKids, Lindsay served as an Associate in the Education Department at Roundabout Theater Company. She holds a BA in English/Secondary Education with a Theatre minor from Grove City College and an MA in Educational Theatre from New York University.
BRAD A. MOLOTSKY, LEED – GREEN ASSOCIATE  
Executive Vice President & General Counsel,  
Brandywine Realty Trust

Brad is the Executive Vice President, General Counsel and Secretary of Brandywine Realty Trust, a NYSE listed real estate investment trust. He is also running Brandywine Environments, Brandywine’s portfolio-wide sustainability initiative. Prior to joining Brandywine, Brad was a commercial transactions attorney at Pepper Hamilton LLP in Philadelphia, Pennsylvania. Brad is a member of NAREIT and the Real Estate Roundtable (and serves as the Vice Chair of the Roundtable’s Sustainability Task Force). He also serves on the Advisory Board of the Greater Philadelphia Innovation Cluster – Commercial Buildings, among other organizations. Brad received a B.S. from the University of Delaware and an MBA/JD from Villanova University’s School of Law and the College of Business and Finance.

JEREMY MOSS  
Senior Vice President & Director of Leasing,  
Silverstein Properties, Inc.

Jeremy oversees leasing at 2, 3 and 4 World Trade Center, as well as other commercial buildings in the Silverstein Properties portfolio. He was also involved in the extension of a real estate tax exemption program for not-for-profit tenants at 120 Wall Street. Prior to joining Silverstein Properties, Jeremy was a Vice President for Commercial Development and Leasing at Forest City Ratner Companies in New York City. Jeremy is on the board of Brooklyn Boatworks, a not-for-profit that runs an educational boat building program for public schools. He is also active in a number of organizations including the Real Estate Board of NY, Jazz at Lincoln Center, and the Central Park Conservancy. Jeremy received his BA in Economics and Political Science from Johns Hopkins University in Baltimore, Maryland.

GLENN NEWMAN  
President, New York City Tax Commission

Until his appointment by Mayor Bloomberg and confirmation by the City Council as president of the Tax Commission, Glenn was a partner in the tax law firm of Roberts & Holland LLP. Prior to joining Roberts & Holland, Glenn was Deputy Commissioner for Audit & Enforcement at the New York City Department of Finance and was chief of the Tax and Bankruptcy Division in the Office of the Corporation Counsel of the City of New York. Glenn was a member of the Commissioner’s Advisory Panel for both the New York State and City tax departments and was chair of the State and Local Tax Committee of the Association of the Bar of the City of New York (1999-2001). He wrote a regular column on New York tax appeals for the New York Law Journal (1996-2002) and is a co-author of the New York Sales Tax Portfolio published by the Bureau of National Affairs.

ALESSANDRO G. OLIVIERI  
General Counsel, New York City Department of Parks & Recreation

Alessandro G. Olivieri is General Counsel for the New York City Department of Parks & Recreation. He joined the Parks Department in December 1997 as the Parks Advocate, in charge of employee disciplinary matters, and was appointed General Counsel in May 2000. Prior to joining Parks, Alessandro was in private practice, specializing in insurance and securities litigation. He received his BA from Wesleyan University and his JD from Columbia University School of Law where he was the Executive Editor of the Environmental Law Journal and a Harlan Fiske Stone Scholar.

JAMES ROBERT PIGOTT, JR.  
Corporate Vice President and General Counsel,  
Phipps House

Robert is Vice President and General Counsel of Phipps Houses, a not-for-profit, tax exempt organization founded in 1905 that develops, owns and manages low-income housing. He previously served as Chief Legal Officer and Corporate Compliance Officer for Fidelis Care New York, a large, tax-exempt managed care organization administering government-sponsored health insurance such as Medicaid. Prior to this role, he spent nearly 11 years as a Section Chief and Bureau Chief in the New York Attorney General’s Charities Bureau. He began his career in private practice as a commercial litigator. He holds a law degree from Columbia University and a BA from Hamilton College.
KRISTEN PORRO  
J.D. Candidate 2013, New York Law School

Kristen studies at New York Law School, where she is a candidate for the Juris Doctorate degree in 2013. She is a student member of The Rooftops Project team. She hopes to combine her interest in the food, wine, and restaurant industries with her law degree, and currently works in the legal department and the real estate team of a corporate owner and operator of restaurant and retail locations, as well as with a New York City restaurant consultant on large projects in the City. Her undergraduate degree is from Pace University, where she received degrees in both Arts & Science and Business.

RONALD F. RIES, CPA  
Partner, WeiserMazars LLP

Ron provides audit, tax and consulting services to both not-for-profit and for-profit organizations. Over the past twenty years, he has concentrated on the not-for-profit sector, including public accounting work with the firm Goldstein Golub Kessler LLP where he ultimately became head of their Not-For-Profit Services Practice. More recently, Ron spent five years as Chief Financial Officer at Jewish Board of Family and Children’s Services. Ron currently sits on the boards of several not-for-profit organizations, including as both treasurer and chair of their audit committees. Ron lectures and writes frequently on operating and fiscal matters, primarily in the not-for-profit sector, and is a contributing editor at The Practical Accountant, a professional publication. Ron received his BBA degree from The City College of New York.

AMY SANANMAN  
Founder and Executive Director, Groundswell

Amy oversees Groundswell’s strategic direction, with a particular focus on fostering partnerships with other organizations, and developing new initiatives and capacity-building projects. Groundswell’s mission is to bring together professional artists, grassroots organizations, and communities to create high-quality murals in under-represented neighborhoods and inspire youth to take active ownership of their future by equipping them with the tools necessary for social change. Over the past 16 years Groundswell has worked with thousands of community members to complete more than 400 collaboratively designed and painted murals across New York City. Amy holds a masters degree in Public Policy from the University of California at Berkeley. Her accolades include NYU/Wagner School’s Rudin Award for Community Service through the Arts and the prestigious 2006 Union Square Award for her leadership in developing Groundswell as a grassroots asset.

DAVID G. SAMUELS  
Partner, Duval & Stachenfeld LLP

David joined Duval & Stachenfeld LLP as a partner in 2006. He is Chair of the Firm’s Tax Exempt Organizations Practice Group and a member of the Firm’s Litigation Department and its Employment Practice Group. David was Deputy Chief of the New York Attorney General’s Charities Bureau from 1987 to 1995. He teaches the course on Charitable Organizations as an adjunct professor at New York Law School. David is former chair and a member of the Nonprofit Organizations Committee of the New York City Bar Association. He is the lead editor and co-author of a treatise, Nonprofit Compensation, Benefits, and Employment Law, and has written extensively on nonprofit issues. He is also an experienced civil and appellate litigator and employment lawyer. David received an A.B. degree (cum laude) from Harvard College in 1974, a J.D. degree from Harvard Law School in 1978, and an LL.M. from NYU School of Law in 1985.

MARTA TORRES-SPRINGER  
Chief Operating Officer, Friends of the High Line

As the Chief Operating Officer of Friends of the High Line, Maria runs the day to day operations of the non-profit organization that oversees the maintenance, operations, and public programming for the High Line, a public open space built on a historic freight rail line elevated above the streets of Manhattan’s West Side. Previously, she served as the Executive Vice President & Chief of Staff at the New York City Economic Development Corporation. She also served as a Senior Policy Advisor in the Office of the Deputy Mayor for Economic Development & Rebuilding. Maria received her undergraduate degree from Yale University and her Master’s in Public Policy from Harvard University’s Kennedy School of Government. She sits on the Board of Directors of the New York City Industrial Development Agency.
Richard, a Senior Managing Director of Colliers International NY Tri-State hub, is an established NYC real estate industry veteran with more than 35 years of industry experience. He has represented major commercial property owners and tenant organizations in a large variety of diversified transactions, ranging from major office buildings to major acreage sales. Colliers International is the third largest commercial real estate services firm globally, with 514 offices in 61 countries, 12,500 employees and 979 million square feet under management. An avid NYC historian, Richard has been conducting historical walking tours, “The Great Crashes of Wall Street”, since 1988 for the Museum of American Finance and other not-for-profit groups.

Carl is a public policy and urban development professional who has led transformative revitalization initiatives across New York City, including for Times Square and Lower Manhattan. As President of the Real Estate Division for Trinity Church, he led the establishment of the Hudson Square Connection business improvement district, and continues to advise on a major rezoning in the area. Carl is a Director of the Lower Manhattan Development Corporation, the Trust for Governors Island, and the Convention Center Development Corporation. He serves as Board Chair of the New York State Health Foundation and of New York City Outward Bound. Previously, Carl was the Founding President of the Alliance for Downtown New York, the Founding President of the New York City Economic Development Corporation, and Executive Director of the NYC Department of City Planning. He holds a J.D. from the New York University School of Law.

The Rooftops Project would also like to recognize the talented contributions made again this year to the success of the Conference by New York Law School’s Regina Chung, Senior Director, Marketing and Communications, Jessica Aviles, CMP, Events Coordinator for the Office of Events Management, Erin Felker Bond, Associate Director of the Center for Real Estate Studies, and Tamara Garland, Senior Administrative Assistant at the Center for Real Estate Studies. Thank you!

About the Center for Real Estate Studies
The Center for Real Estate Studies provides students with a unique educational opportunity to study both the private practice and public regulation of real estate. Launched in 2007, the Center offers an extensive selection of classroom courses, advanced seminars, and independent study projects, as well as externships and mentorships in governmental offices and real estate firms. It also sponsors conferences, symposia, and continuing legal education programs on a broad spectrum of issues for New York’s real estate community. The Center aims to bridge the gap between the private practice and academic study of real estate, and is one of the premier research centers in the country for the study of real estate. www.nyls.edu/realestate

About the Center for New York City Law
Established in 1993, the Center for New York City Law is the only program of its kind in the country. Its objectives are to gather and disseminate information about New York City’s laws, rules, and procedures; to sponsor publications, symposia, and conferences on topics related to governing the city; and to suggest reforms to make city government more effective and efficient. The Center produces several publications, including CityLaw, which tracks New York City’s rules and regulations, how they are enforced, and court challenges to them; and CityLand, which reports decisions from the New York City land use agencies.
A few important notes and a legal disclaimer (after all, at New York Law School we are trained as lawyers and we train future lawyers, so inevitably we think like lawyers):

- Rooftops Conference 2013 and these accompanying materials are not intended and should not be constructed as legal, tax, investment, or professional advice.
- The information and views expressed may not apply to individual readers or to their organizations or to any particular facts or circumstances.
- Attendance at The Rooftops Conference 2013 or receipt of these materials does not create any attorney-client relationship.
- Engagement and consultation with appropriately qualified, experienced, and licensed professionals should always be sought with respect to planned transactions, investments, and projects.
- These materials are provided as a supplement to the panel discussions and presentations at the live conference, but do not serve as a summary or outline of the live discussion. They do not purport to be a complete or exhaustive treatment of the topics they address.
- Views expressed by speakers and panelists, or in these materials, are not necessarily those of New York Law School, its faculty, staff, or students.
- Neither New York Law School nor its faculty or staff evaluate, rate, review, or recommend products, services, or suppliers whatsoever. Any particular products, services, or suppliers mentioned are used as examples to illustrate concepts and are for general information only.
- No representations or warranties are given whatsoever, express or implied, with respect to information presented at The Rooftops Conference or contained in these materials or their accuracy. Any representations or warranties that might otherwise exist, whether by statute, common law, or otherwise, are expressly excluded and disclaimed.
- New York Law School and its faculty expressly disclaim and do not accept any liability for any loss resulting from errors or omissions contained in, or for following or applying principles or views expressed at, The Rooftops Conference or in these materials, including without limitation any liability for direct, indirect, consequential, exemplary, or punitive damages or for loss of profits or business opportunity, whether by tort, negligence, breach of contract, or otherwise.
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- To be the host of an ongoing dialogue within the community of not-for-profit executives and managers, not-for-profit board members and volunteers, and real estate industry professionals about topics relating to the effective occupancy, use, and management of real estate in the social sector.
- To highlight and celebrate the diverse roles played by real estate (as physical space) in supporting the missions of not-for-profit organizations of every type, from museums to places of worship, from social and human services to education and advocacy.
- To increase awareness of the contribution that a disciplined approach to real estate can make in not-for-profit organizations of every size, from those with a single location to those with a national or international presence.

Founder and Director of The Rooftops Project:
James Hagy, Distinguished Adjunct Professor with the Center for Real Estate Studies at New York Law School.

New York Law School

Student and Alumni Team Members

The Rooftops Project Team

Student members of The Rooftops Project team:

Current Student Members 2012–13
- Eda Derhemi (Class of 2013)
- Renaldo Phillips (Class of 2013)
- Kristen Pore (Class of 2013)
- Jennifer Scolnick (Class of 2013)
- Arthy Bakthavatsalam (Class of 2014)
- Emily Barile (Class of 2014)
- Carlee Cooper (Class of 2014)
- Kelly Cooper (Class of 2014)
- Scott Haggar (Class of 2014)
- Dmitriy Ishimbayev (Class of 2014)
- Shaan Lodhi (Class of 2014)
- Aime Nghiem (Class of 2014)
- Tamara Salzman (Class of 2014)
- Sampada Solapurkar (LLM, Class of 2014)

Alumni (Past Student Members):
- Marzena Fercz (Class of 2011)
- Rachel Logan (Class of 2011)
- Sushma Rambaran (Class of 2011)
- Amanda Waye (Class of 2012)
- Stacy Deramo (Class of 2012)
- Leslie Franco (Class of 2012)
- Mark Lapidus (Class of 2012)
- A.J. Sokoloff (Class of 2012)
- Toby Vickers (Class of 2012)
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